

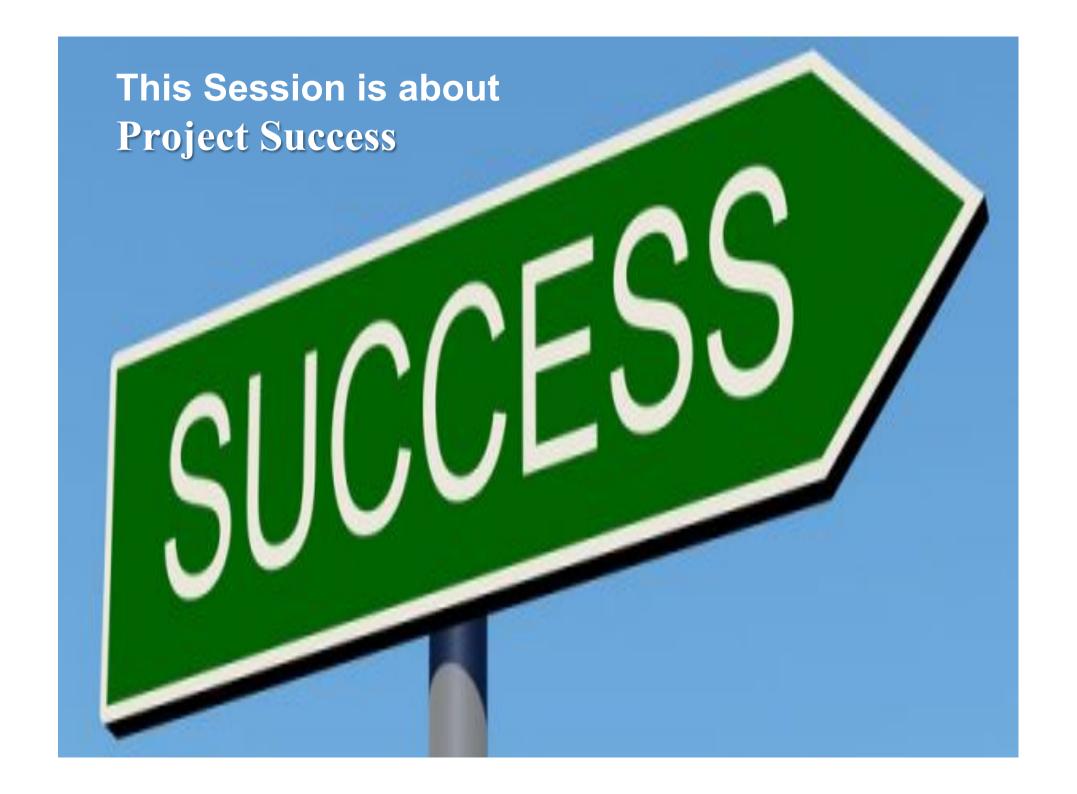


Dr. Thomas Juli, PMP®, CSM®

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PMI® GLOBAL CONGRESS 2012—EMEA

Picture taken from book cover of "Leadership Principles for Project Success" by Thomas Juli, CRC Press, New York, 2010



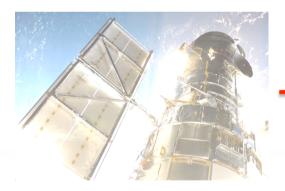
#### **How Do You Lead Your Project to Success?**

... by effective project management, i.e., project and team leadership

Effective project management needs to have a solid foundation in project and team leadership.

Without leadership there is no direction in project management.





### Team Leadership

is the decisive factor in improving the chances for a project to succeed.

Without team leadership chances are that a project will be "just another project".

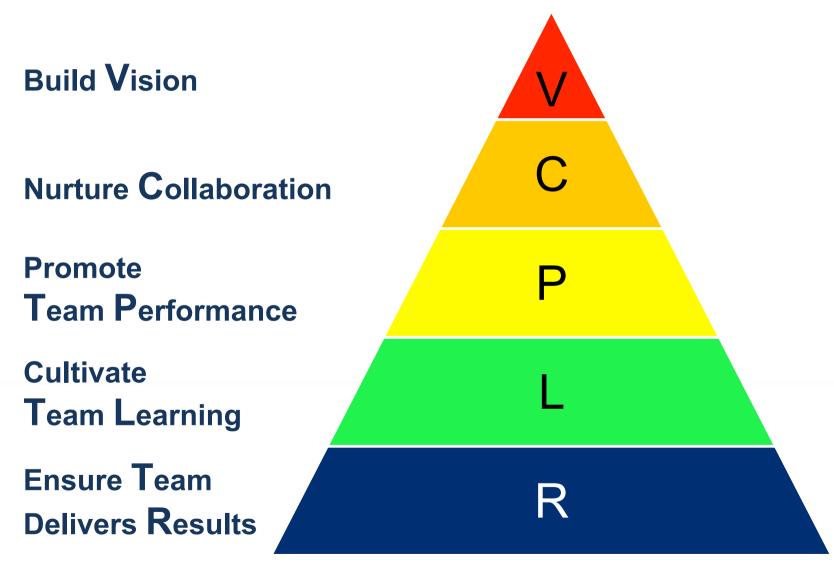
#### **Project Leadership**

Project Management
Individual Leadership
Teamwork

# Team Leadership

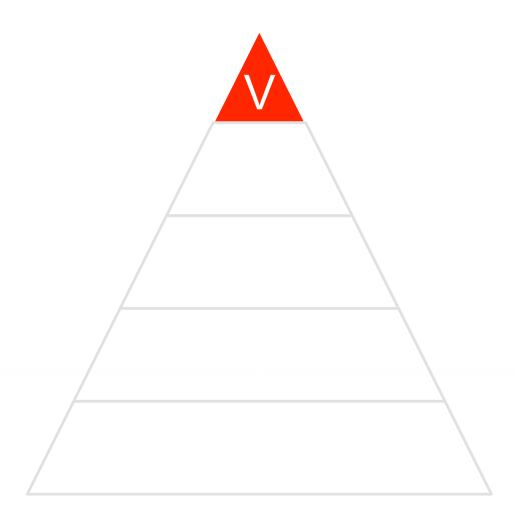


# The 5 Team Leadership Principles for Project Success

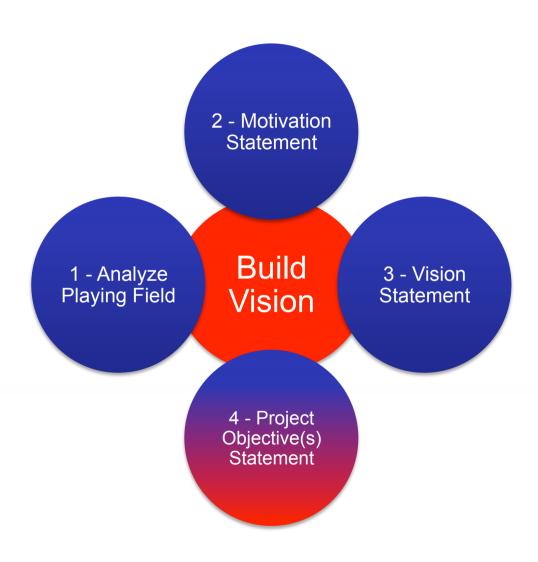


Principle 1: Build a Common and Inspiring Project Vision

**Build Vision** 



Principle 1: Build a Common and Inspiring Project Vision



#### **Project Motivation Statement**

Why do you want to start the project in the first place?

1. What are the top issues or risks we are dealing with? Why?

2. Who (individuals, groups, organizational units, etc.) is affected by these issues or risks and how? Why?

3. What are the impacts of these issues or risks on them? What happens if nothing changes? Why?

# **Motivation Statement**

The issue(s) of ...

affect(s) ...

The impact(s) of which is

(are) ...

# **Project Vision Statement**What do you envision for your project?

1. What would be the ideal resolution to the identified root problem addressed in the Motivation Statement?

Why?

2. What benefits can we expect from the improved situation and who benefits from it?

Why?

3. What do we need to do to achieve this?

Why?

#### Vision Statement

The successful project

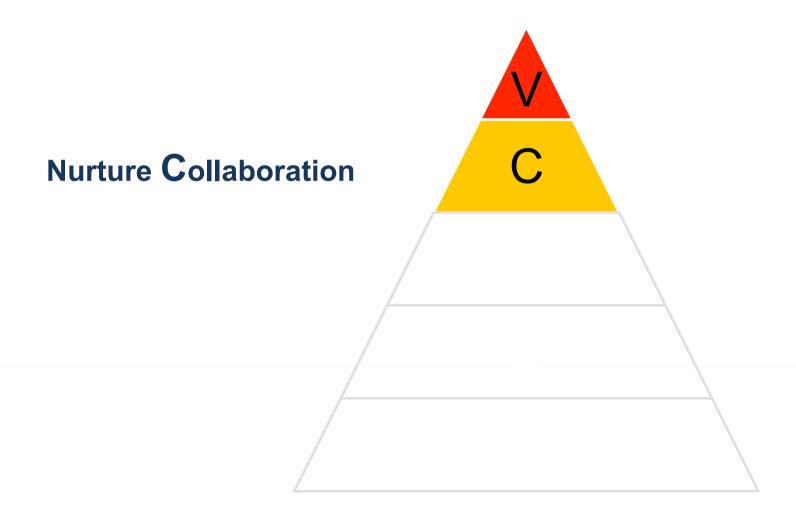
will (help) ...

It will benefit ...

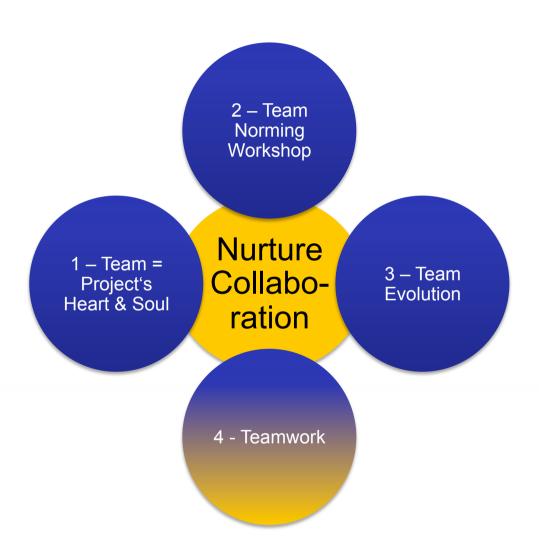
In order to achieve the

solution we have to ...

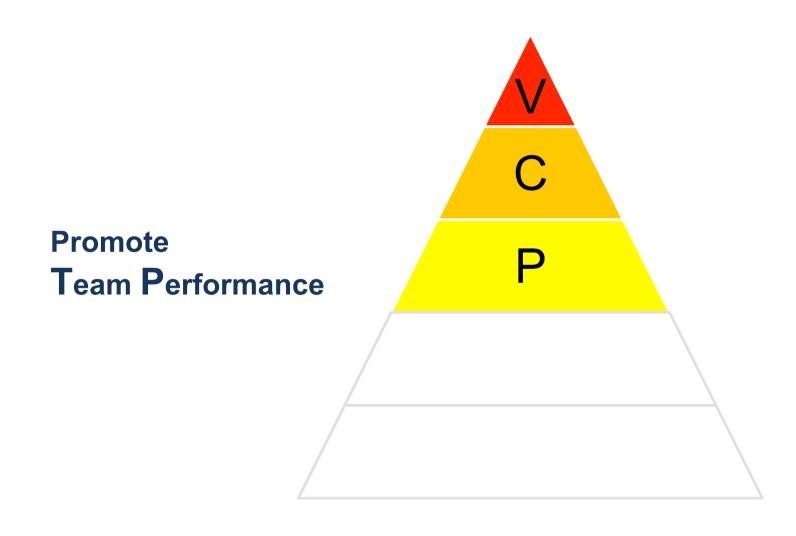
**Principle 2: Nurture Collaboration** 



**Principle 2: Nurture Collaboration** 



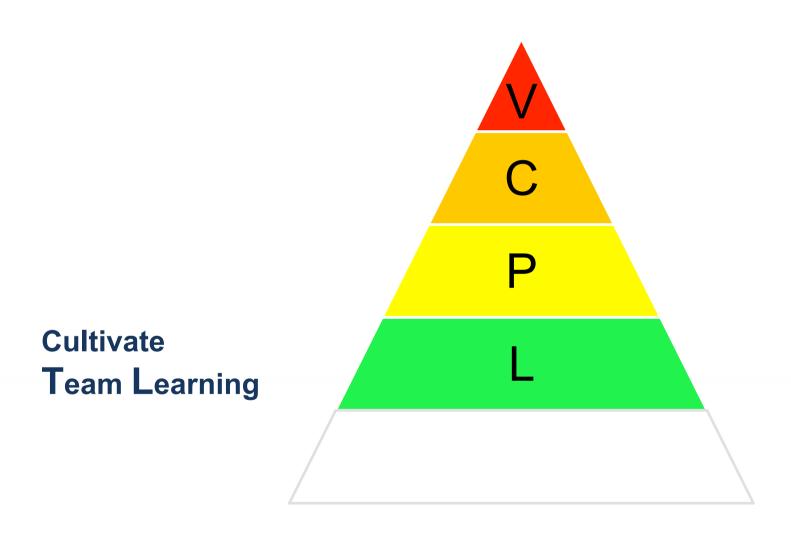
Principle 3: Promote Team Performance



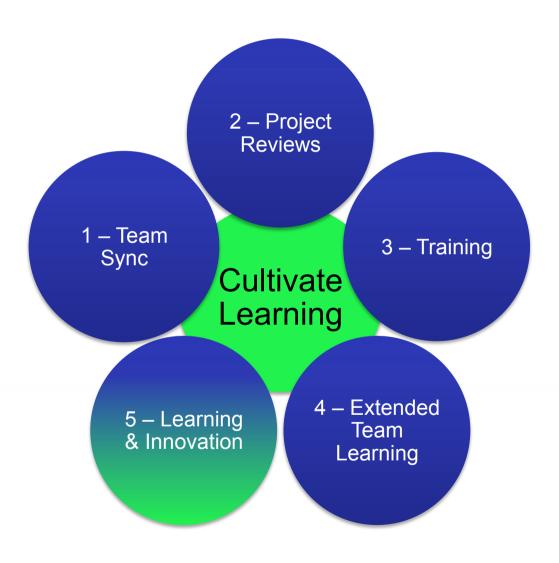
Principle 3: Promote Team Performance



Principle 4: Cultivate Team Learning



Principle 4: Cultivate Team Learning



#### **Daily Sync-Meeting**



- Time-boxed to 15 minutes
- Best when held first thing in the morning
- All team members are required to attend
- Primary objective: sync
- Start on time

#### Ask 3 simple questions

What did you accomplish yesterday?

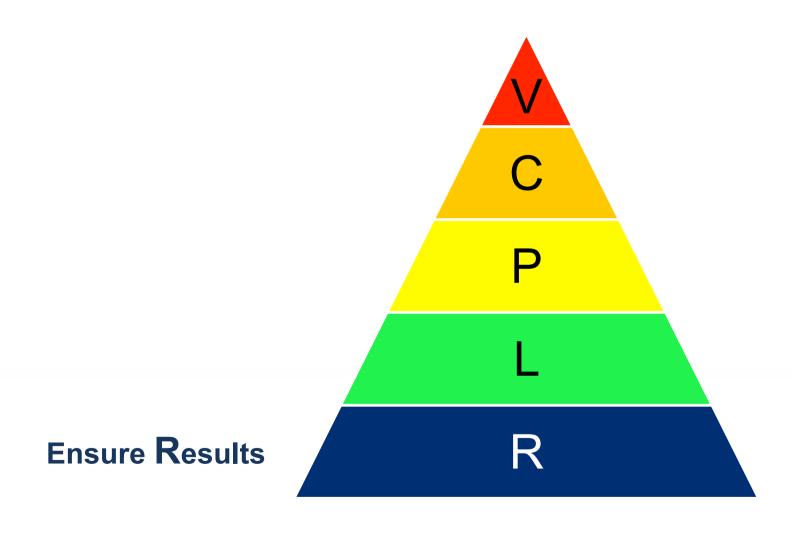


What will you accomplish today?



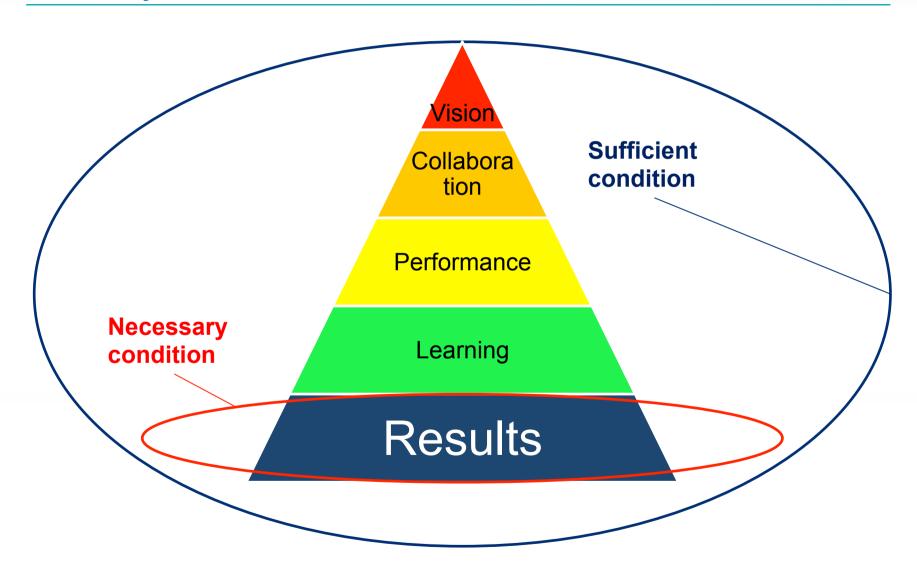
What impediments are in your way?

Principle 5: Ensure that You and Your Team Deliver Results

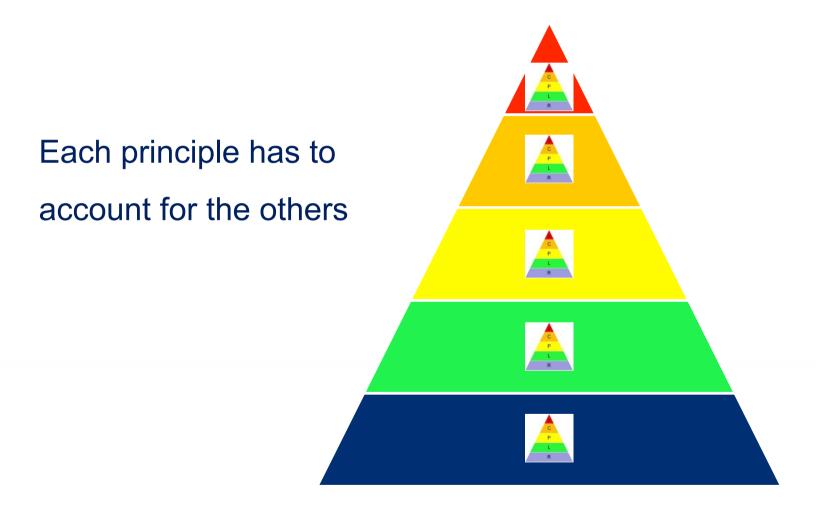


### **Project Success**

#### **Necessary and sufficient conditions**



### The Dynamic Project Leadership Pyramid



# Leadership Principles for Project Success Principle 5: Ensure that You and Your Team Deliver Results

Ensuring ongoing interim results is important because ...

Ongoing project results serve as a **reflection of leadership** and how well the 5 principles are practiced.

They reveal the true quality of collaboration, performance, and learning.

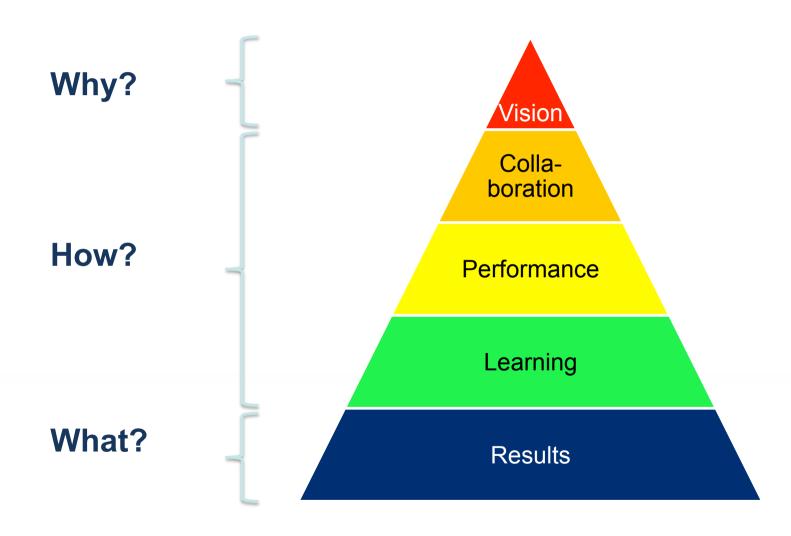
It is a form of quality assurance of effective leadership for project success

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#### In a Nutshell



Getting from Vision to Results



#### The Dynamic Project Leadership Pyramid

Each principle has to account for all other principles as one unit

The Project Leadership Pyramid:

✓ calls for

holistic leadership

it helps create

high-performance

contexts for teams

it thus helps secure project success.

Mutual respect, People feel valued

Reality-based Optimism, Commitment

People feel included, Trustworthy

Clear Organization, Accountability

#### A New Definition of Project Success

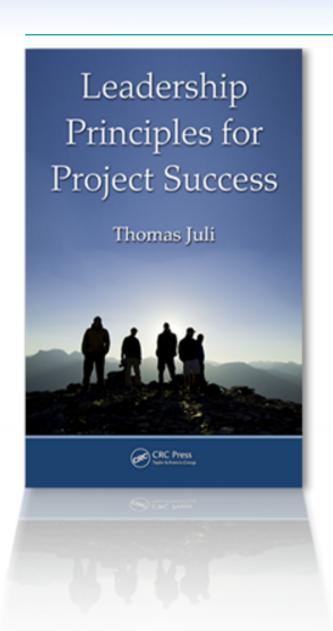
#### Project success ...

... is the safe journey from Project Vision to final Project Results.



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